## ILLINOIS POWER COMPANY

# ILLINOIS COMMERCE COMMISSION

## **DOCKET NO. 01-0432**

# REBUTTAL EXHIBITS SPONSORED BY MARK J. PETERS

### **OCTOBER 10, 2001**

## TABLE OF CONTENTS

EXHIBIT NO.		TITLE	PAGE NO.
11.1		PREPARED REBUTTAL TESTIMONY OF MARK J. PETERS	
	I.	INTRODUCTION AND WITNESS QUALIFICATIONS	1-2
	II.	PURPOSE AND SCOPE	2-3
	III.	RESPONSE TO ICC STAFF WITNESS HARDEN	3-6
	IV.	RESPONSE TO ICC STAFF WITNESS SCHLAF AND MEC WITNESS PHILLIPS	7-11
	V.	RESPONSE TO HEC WITNESS STEPHENS	11-16

# OFFICIAL FILE

EL. C. C. DOCKET HO. 01-0432	
IP 2453 15. 11.1	
Vallagia;	
Date 11-27-01 Reporter CB	

## **ILLINOIS POWER COMPANY** 1 **DOCKET NO. 01-0432** 2 PREPARED REBUTTAL TESTIMONY OF MARK J. PETERS 3 **OCTOBER 10, 2001** 4 5 6 **Introduction and Witness Qualifications** 7 1. O. Please state your name, business address and present position. 8 A. Mark J. Peters, 500 South 27th Street, Decatur, Illinois 62521. I am currently Control Area 9 Resource Manager for Illinois Power Company ("Illinois Power," "IP" or "Company"). 10 2. Q. Please summarize your educational and employment background. 11 A. I hold a Bachelors of Arts Degree in Liberal Arts and Science (Concentration in Economics) 12 from the University of Illinois (1985). I began employment with Illinois Power in August 1985 13 as an Assistant Customer Service Supervisor in our Champaign-Urbana office. I was 14 15 subsequently transferred to our Finance Department in Decatur, where I held the following positions - Senior Financial Analyst, Remittance Processing Coordinator, Supervisor -16 17 Remittance and Administration, Financial Specialist and Financial Associate. While in the role 18 of Financial Specialist in our Cash Management section, I successfully obtained my Certified Cash Manager credential. In 1996, I was transferred to our Energy Supply group as an Electric 19 System Power Coordinator. In that function, I was responsible for the trading of real-time, hour 20 ahead energy. In 1998, I was promoted to the position of Scheduling Coordinator. In this 21 position, in conjunction with other Scheduling Coordinators, I was responsible for the short-

term management of both IP's physical assets and our financial trading portfolio. I traded energy primarily through the bilateral, over the counter market for periods of one day through one month. In 1999, I was promoted to the position of Commodity Pricing Manager within our Customer Services organization. In that function, I was responsible for the economic analysis of retail contract proposals, both within Illinois Power's current territory as well as opportunities within other service territories in Illinois. I also analyzed tariffs, market conditions and customer usage behaviors to determine ways for Illinois Power to profitably meet the needs of our current and potential customers. In January 2000, I returned to our Energy Supply group in my current function of Control Area Resource Manager.

- 3. Q. What are your duties and responsibilities in your present position?
- A. I am responsible for obtaining electric commodity for the Company to serve retail customers
  that either choose Illinois Power as their supplier or have IP as their supplier by default. My
  responsibilities also include securing transmission services necessary to serve these customers.

  In June 2001, assumed similar duties for gas procurement.
- 4. Q. Have you previously testified before the Commission?

23

24

25

26

27

28

29

30

31

32

40

41

A. Yes. I testified before this Commission in Docket Nos. 00-0259, 00-0395 & 00-0461 (cons.),
the Company's Rider MVI filing.

#### II. Purpose and Scope

5. Q. What is the purpose of your rebuttal testimony in this proceeding?

A. I will respond to several issues relating to Interim Supply Service (Proposed Rider ISS) in the direct testimonies of ICC Staff witnesses Harden and Schlaf, MEC witness Phillips and IIEC witness Stephens.

### III. Response to ICC Witness Harden

- 6. Q. Have you reviewed ICC witness Harden's testimony regarding Interim Supply Service (Rider ISS) for residential customers?
  - A. Yes. Ms. Harden recommends that "IP charge residential customers on Rider ISS the applicable bundled rate, plus a 10% adder that should be applied to the bundled rate energy and demand charges," instead of a price which is based upon the market price for power and energy that exists at the time they take this service.
- 7. Q. Do you agree with Ms. Harden's recommendation?

A. No. Ms. Harden has provided no analysis as to the potential impact of her proposal on Illinois

Power or the customers that may end up on Rider ISS. Based on the 10% adder, a residential
customer on Rider ISS would typically pay less than 10 cents per kWh for power, energy,
delivery and transmission in the summer and even less in the winter. Ms. Harden's proposal
completely insulates the residential customer who goes on Rider ISS from the market price of
energy. For example, for the period from 1998 through May 2001, the lowest monthly average
on-peak price for Rider DA-RTP (the rider currently used to set ISS pricing) was 1.97
cents/kWh and the highest was 29.32 cents/kWh. Clearly, Ms. Harden's proposal is
completely unrelated to the market price of energy. Because the charge to the customer is not
related to market prices, both IP and the customer bear certain risks. There have been many

times in the past where market prices were below bundled rates. Therefore, parties should be concerned with the customer impact from such a scenario. However, IP is also concerned about possible exposure that would result from serving a customer at extremely high market prices. Exposure might occur if the customer lands on Rider ISS. The customer could land on Rider ISS as a consequence of actions or a default by a RES or by the customer, but not by IP. Serving a large group of residential customers for even one day (let alone for up to two months), during a market disruption (when market prices are much higher than 110% of bundled rates), could cost Illinois Power hundreds of thousands or even millions of dollars more than IP collects from customers.

8. Q. Can you please explain your understanding of the purpose of Rider ISS?

A. Yes. In the last DST case, although to my understanding not statutorily to do so, required, IP agreed to include in its tariff provisions for No-Fault Default Service (later changed to Interim Supply Service) as a temporary supply service for a delivery services customer who, through no fault of its own, loses its supply of power and energy from a RES. This service was intended to insulate the customer from the potential penalties associated with unauthorized use of transmission services if the customer's RES defaulted. In practice, however, customers have in effect viewed ISS service as a supply option. They have voluntarily chosen this service as an alternative to extending their RES contracts, to using off-cycle switching, or by simply failing to choose a supply option by the effective date of their RES's Termination DASR.

IP is concerned about the risk of being required to provide supply to a customer on an unexpected basis. Of particular concern is the situation in which a RES suddenly ceases to

serve its enrolled customers - the situation No-Fault Default Service was originally intended to
cover. It is more likely that a RES default will occur when market prices are high.
Furthermore, almost by definition, such a RES will default on service to all of its load obligation,
not just one distinct customer, thereby dropping a large group of customers. This could place a
significant demand upon IP to serve those customers.

- 9. Q. Do you have any other concerns with using bundled rates as a basis for residential ISS rates?
  - A. Yes, in addition to not reflecting current market prices, IP's bundled rates were set more than 10 years ago to recover test year costs on an annual basis rather than for a short time period when Rider ISS would be in effect.
- 10. Q. Ms. Harden states that her 10% adder should provide sufficient incentive for residential customers to make a prompt decision on which rate or alternate supplier they would like to switch to on a permanent basis. Do you agree?
  - A. Absolutely not. The 10% adder is only an incentive to make a prompt decision if the customer's alternatives cost less than 110% of base rates or the customer is willing to return to IP's base rates for the required period. IP customers often see more than 10% changes in their monthly bills. This can be due to either changes in usage (combined, in some months, with the impact of moving into a different season with higher or lower rates) or changes in gas prices for those customers also taking gas service from IP. Furthermore, as I understand Ms. Harden's proposal, the 10% adder would not apply to the Facilities Charge, meaning that the total increase on the customer's bill would be less than 10%. A customer that would receive a bill for approximately \$100 on bundled service would not be highly motivated to make a quick

105	decision if the incremental cost was less than \$10. Under IP's proposal, customers always have
106	an incentive to make a decision and move off Rider ISS as quickly as possible.

- 11. Q. Does IP's actual experience with non-residential customers on ISS to date provide any insight into whether customers would view the current pricing structure as a disincentive?
  - A. Yes. Based on IP's actual experience, it may well be the RESs themselves who place the customers on ISS, thereby utilizing the rate as a supply alternative to making purchases themselves at current market prices, or to free up supply (which otherwise would have been delivered to the customer) for sale into the current market. Should IP be required to offer ISS to residential customers with only a 10% mark-up to base tariffs, the Company would in effect be providing every residential customer and its RES a free call option with a strike price well below 10 cents/kwh. Rather than providing a disincentive to customers to use or stay on ISS, this would in fact encourage customers and RESs to utilize this service whenever the current market prices were to exceed 110% of base rates.
- 12. Q. What is Ms. Harden's response to IP's proposal to spread potentially large Rider ISS bills over several months?
  - A. She correctly states that this only postpones the customer from paying the high bill. However, spreading payments over several months is frequently used in other contexts such as deferred payment agreements and levelized payment plans. The Company's proposal would reduce the impacts on residential customers of large monthly bills that could occur on Rider ISS under certain circumstances and thereby make it less likely that customers will be afraid to return to the market.

126		IV. Response to ICC Witness Schlaf and MEC Witness Phillips
127	13. Q.	What issue raised by Staff witness Dr. Schlaf and MEC witness Mr. Phillips will you address?
128	A.	They both presented testimony concerning the ability of a customer that falls onto Rider ISS to
129		return to its previous supplier (RES).
130	14. Q.	Dr. Schlaf recommends deletion of Section 6(a) of Rider ISS that prohibits a customer that
131		received service on Rider ISS immediately following the termination of service from a RES, to
132		resume service with that same RES for one year. Do you agree with Dr. Schlaf?
133	A.	No, I do not. Dr. Schlaf has accurately identified IP's concern that a supplier may attempt to
134		intentionally or to unintentionally use Rider ISS as a normal and customary supply resource. He
135		agrees that ISS should not be used in this way, but states that a better solution could be found.
136		Dr. Schlaf states that a provision could be added to SC 150 stating that suppliers should not do
137		this, but he does not offer any suggestions that would actually prevent or at least discourage
138		customers and their agents from doing this. Simply adding a provision in the tariff that suppliers
139		should not use Rider ISS as a supply option to place their customers on will have very little
140		impact unless there is also a mechanism to monitor and enforce compliance, including sanctions.
141	15. Q.	Did Mr. Phillips also oppose the prohibition on a customer that received service on Rider ISS
142		immediately following the termination of service from a RES, resuming service with that same
143		RES for one year?
144	A.	Yes, he did. While Dr. Schlaf at least acknowledges the possibility of potential gaming of Rider
145		ISS, Mr. Phillips claims gaming is unlikely. Mr. Phillips claims that the only way a RES could
146		"game" the system is if the ISS rate were lower than the market price that the RES would pay

for energy. He then states this is unlikely to happen "because the RES will be purchasing energy 147 at market price and the present ISS is based on a forward looking market price plus 10% and 148 is recalculated every other month." 149 16. O. Is Mr. Phillips correct? 150 A. No. First of all, he does not seem to understand Rider ISS. He appears to confuse Rider ISS 151 (which is based on day ahead real time prices) and Rider MVI (with prices which are 152 recalculated every other month). Further, there is no evidence presented by Mr. Phillips that 153 RESs have purchased or will actually purchase power and energy at the same market prices 154 utilized in Rider ISS. 155 Gaming opportunities arise if the RES is provided the flexibility to utilize ISS to fulfill its supply 156 obligation to the customer while it takes the supply that it otherwise would have delivered to the 157 customer and sells it into the current market. While gaming opportunities would decrease 158 (though not be eliminated) if IP's ISS charges were implemented as IP proposes, other parties 159 have argued that these charges should be lowered. In particular, Ms. Harden suggests that ISS 160 for residential customers be based on bundled tariffs plus 10%, and Mr. Stephens suggests that 161 certain charges in proposed Rider ISS be eliminated. 162 17. Q. Do you have any other comments concerning customers on Rider ISS being able to return 163 immediately to the RES that was previously serving them? 164 A. Yes. Mr. Phillips presents an example in his testimony that illustrates why a customer who has 165

left a RES and has been served on Rider ISS would want to return to the same RES. In this

example, Mr. Phillips suggests that a customer who has failed to complete renegotiations with a

166

RES prior to the termination of their existing contract has no other choice than service on Rider 168 ISS while they finish the negotiations. This is simply not true. The customer and its existing 169 RES could agree to an interim agreement while they complete negotiations. Additionally, the 170 customer has the option to obtain service from any other qualified RES for this same bridge 171 172 period. Also, the customer has the option of taking service under IP's bundled tariffs or Rider PPO (if eligible) for the required period. But in no instance are they left with no option other 173 than ISS. Moreover, there is absolutely no reason why IP should be expected to supply a 174 customer while the customer and RES continue negotiations - Mr. Phillips' example in fact 175 illustrates an abuse of the intended purposes of ISS. 176 The fact that the customer has signed an agreement with the RES, which includes the date that 177 the agreement terminates, clearly indicates that the customer has sufficient foreknowledge of 178 179 when it must make a decision. At some point, customers should be responsible for managing their own affairs and bearing the costs of their decisions. In effect, Mr. Phillips suggests that IP 180 181 bear the supply risk resulting from the inability of the customer and the RES to reach an agreement. Rider ISS was clearly never intended to be used as an account management tool 182 for suppliers. 183 18. Q. Please explain the gaming opportunities that exist if Rider ISS is underpriced and customers are 184 185 able to return to the same RES directly from service on Rider ISS.

A. As I discussed above, utilizing base rates plus an adder represents nothing more than a fixed

Customers, through their agents and suppliers, knowing that this fixed price tariff was available,

price call option for the customer (and/or its RES) for which IP is not compensated.

186

187

189 would reasonably be expected to utilize this service to their benefit - especially if the RES knew 190 that it could immediately reenroll the customer following ISS service. The RES could utilize ISS 191 service as an alternate supply option, and place its customers' loads on ISS during any near 192 term period when this fixed price option was less than the RES' market opportunity cost. 193 19. Q. How would IP's exposure to price and reliability risk increase as a result of these 194 practices? 195 A. If RES's were able to manage their relationship with load that they have aggregated using a 196 liberal ISS as described above, the likelihood of customers being placed on this service would 197 increase dramatically, even for those served by creditworthy suppliers. As I have described it above, Rider ISS would now become a fixed price call option and it would only be prudent for 198 199 IP to manage its exposure as such. IP would be faced with either having to secure additional 200 capacity (for which it is not compensated) to meet this now probable load increase, or, in the 201 alternative, run the risk of having large amounts of load returned to it without sufficient 202 transmission resources or capacity available to serve it.

20. Q. Are there any other consequences that may exist if Rider ISS is susceptible to these practices?

203

204

205

206

207

208

209

A. Yes. Once the likelihood of serving load on Rider ISS due to these gaming opportunities were to increase to the point that IP's risk of incurring unauthorized use penalties was unacceptable, I would expect the Company to hedge this risk through the reservation of sufficient, additional Transmission Service to meet this potential load obligation. This would remove transmission transfer capacity from the market, potentially precluding other market participants from securing transmission service on desirable paths that best suit their needs. This could have the effect of

harming the development of the competitive market.

210

211

212

213

214

215

216

217

218

219

220

221

222

### V. Response to IIEC Witness Stephens

- 21. Q. What issues does Mr. Stephens raise concerning Rider ISS?
- A. Mr. Stephens objects to what he refers to as the "markups" included in Rider DA-RTP and the use of Firm Point-to-Point billing determinants for billing the portion of the service relating to transmission.
  - 22. Q. What are the "markups" contained in DA-RTP that would apply to Rider ISS?
  - A. ISS (No-Fault Default Service), as approved by the Commission in the 1999 DST case, includes a 10% adder on the price of energy as well as the Recovery Factor of 0.90 cents per kWh in Section 5(c) of Rider DA-RTP.
  - 23. Q. Mr. Stephens generally agrees that the use of hourly real-time prices is appropriate for a Rider ISS type service. However, he believes that the only "markup" IP should be allowed to charge for are real administrative costs. Do you agree?
- A. I agree that administrative costs should be part of the costs recovered by the charges for this 223 224 service. However, Illinois Power faces more than just a spot market price risk (i.e., the risk that 225 would be covered by the Rider DA-RTP hourly price) from customers taking Rider ISS. 226 Rider ISS is unique in that a customer under certain default scenarios may actually receive Rider 227 ISS service from IP for up to three days prior to the Company even being aware that the default 228 occurred and that the customer is on Rider ISS. Under the requirements of the OATT of both 229 Illinois Power and, it is anticipated, the ARTO, IP is required both to secure transmission 230 service and properly schedule transmission service for all delivery services customers receiving

231 supply from IP. If IP is not even aware that it is serving a given customer, IP is not able to 232 properly schedule transmission service for this customer's load; and the Company will be 233 subject to energy imbalance provisions at a minimum as well as, potentially, substantial penalty charges for unauthorized use of transmission services. These charges could be equal to two 234 235 times the monthly charge for transmission service, even though the period in which IP was 236 unaware it was serving the customer was only three days. Should these three days span the end 237 of a month and the start of the next month, the charge could be two times the monthly rate for 238 each of the two months. 239 Under Rider DA-RTP, customers must commit to a minimum of a one-year contract and IP is only serving (at RTP rates) the amount of energy above the Customer Baseline Load. The 240 241 Rider DA-RTP price may include capacity charges only if IP is purchasing capacity for this 242 additional amount, whereas charges under the base tariff provide for compensation to IP for this 243 component. Under Rider ISS, the customer's entire load may be served, and as such, IP would not be properly compensated for holding capacity for the customer if it could charge only 244 the hourly DA-RTP price. 245 246 Clearly, the Company could justify pricing Rider ISS at a premium to Rider DA-RTP since the 247 service is very short term in nature, is a no-notice service that can begin up to three days prior 248 to IP being notified, and covers a customer's entire load, not just the portion above the Baseline. Nonetheless, the Company is only requesting the same pricing as in DA-RTP. 249 250 24. Q. Earlier in your testimony, you stated that Rider ISS was originally intended to be a temporary supply service for a delivery customer who, through no fault of its own, lost its supply of power 251

and energy from a RES. You stated that Rider ISS has evolved to provide service in circumstances where a customer doesn't have a supply source for any reason, including neglecting to choose a new supply option upon scheduled termination of a supply contract agreed upon between the customer and its supplier. Do you have any examples of this occurring?

A. Yes. Earlier this year, a supplier that was serving a group of customers submitted Termination DASRs for a portion of the group. Additionally, this RES as agent for the customers, submitted PPO enrollment requests for those eligible accounts. Not all of the PPO enrollments were received in sufficient time to coincide with the effective dates of the Termination DASRs that were submitted for the customers. Several accounts were subsequently served on ISS from the actual effective date of their Termination DASR to the date they were eligible to receive service under Rider PPO. To avoid taking service under ISS, the customers and their RES could have amended their existing contracts, or entered into an interim contract, to run through the scheduled meter read dates, or off-cycled switched on the date Rider PPO was available to each customer. Obviously, the RES and/or the customers felt that ISS was an acceptable and efficient option to bridge this gap even though such use is inconsistent with the intended purpose of ISS.

In fact, not a single customer of the more than 20 who have taken service under ISS has done so as a result of their RES going out of business, losing their certificate of service authority, losing its eligibility as a transmission service customer, notifying IP of its refusal to serve the customer despite a contractual obligation to do so, being denied transmission service under the

OATT for non-compliance, through disconnection from the transmission system due to non-compliance or IP terminates service to the RES pursuant to S.C. 150. (These are the examples listed in Rider ISS of situations in which it would be available.) Each and every customer who has been served on ISS has done so following the termination of PPO service or termination of service from a RES who had submitted a timely Termination DASR. These facts clearly demonstrate that the service is not overpriced in relationship to the other options available to the customers in the marketplace. Quite to the contrary, it would suggest that the service as it exists today is acceptable to customers and in fact is underpriced to the point of being considered an acceptable supply option.

- 25. Q. What would happen if Mr. Stephens' recommendation to exclude the additional charges in Rider ISS was accepted?
  - A. Given that customers are already utilizing the service in the manner described above, one could only expect an increase in this behavior if the price were reduced. A rate which was voluntarily offered by IP to insulate the customer from the risk of penalties for the unauthorized use of transmission service when they lost their RES supply through no fault of their own, would be reduced to nothing more than an indexed-based supply option for every RES and customer.
    Q. Mr. Stephens also argues that transmission services under Rider ISS should be priced based on
- 26. Q. Mr. Stephens also argues that transmission services under Rider ISS should be priced based on Network Integration Transmission Service (NITS) rather than Firm Point-to-Point. Do you agree?
  - A. No. The use of Point-to-Point billing determinants reflects the nature of the service being provided under Rider ISS and the alternate costs the customer would most likely face were it to

try to obtain this service itself in the open market. Under Rider ISS, IP suddenly and unexpectedly becomes the customer's power supplier and TSA, and must schedule transmission service for a short but unknown period, which could be 1 or 2 to 60 days. depending on how soon the customer moves to another supply option. Since the Rider ISS customer is unplanned load. IP may have to contract for a specific, short-term source of supply to serve it. Under these circumstances, Point-to-Point billing determinants are a much better representation of the short-term and uncertain nature of Rider ISS than are NITS billing determinants. NITS is normally an annual service, which is paid for monthly based on the customer's load at the time of system peak, and involves a detailed, previously established Network Operating Agreement. On the other hand, Point-to-Point service is available and can be charged on a daily basis with substantially less administrative requirements on the customer's part. Point-to-Point service is much more applicable to the short-term nature of the supply service provided under Rider ISS. Furthermore, given the short-term and uncertain nature of ISS, NITS billing determinants may provide significantly different costs to otherwise similar customers. Take two customers with identical usage in both amount and profile. One is on Rider ISS for 30 days from July 1 - July 30, before returning to bundled service. The other is on Rider ISS for two days from July 31 -August 1 and then returns to bundled service. If NITS were being used as the basis for pricing transmission under Rider ISS, and the system peaks for July and August were to occur on July 31 and August 1, respectively, then the first customer would be charged zero for its 30 days of

294

295

296

297

298

299

300

301

302

303

304

305

306

307

308

309

310

311

312

313

transmission usage because it was not on Rider ISS at the time of system peak. The second customer would pay the full monthly share for both July and August for only two days service under NITS since it was on Rider ISS at the time of each month's peak. If the customer was served by a RES in July and returned to bundled service on August 2<sup>nd</sup>, it is quite possible that it would also pay the RES for a share of its transmission service in July and the transmission costs embedded in IP's bundled rates in August. Under Point-to-Point billing determinants, in contrast, each customer would be billed for transmission service based on the number of days on Rider ISS.

A. Yes, it does.